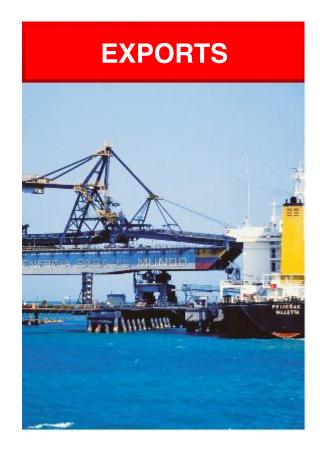


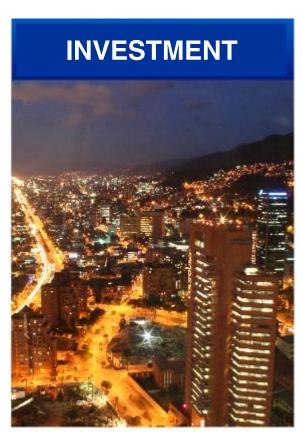
# COLOMBIA Investment Environment and Business Opportunities in Colombia

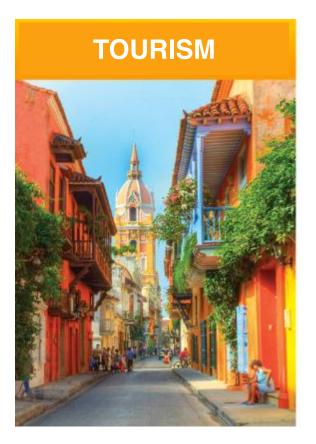
March 2014



# Proexport is Colombia's entity in charge of the promotion of International Tourism, Foreign Direct Investment, and non-traditional exports







# Proexport's network: 28 offices around the world and 8 offices in Colombia





### **Exports Portfolio**



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Joint work plans with entrepreneurial exporters.

- 2
- Commercial information and tailored solutions (Information Centers, International Strategic Development, and Cooperation & Agreements)
- Buyers' Trade Mission

# Colombia and overseas

- 4 Business Matchmaking Forums
- 5 International Trade Shows
- 6 Technical and Trade Missions
- 7 Showrooms
- 8 Website for exporters and buyers
- 9

Overseas

Commercial Agendas

10

**Exporter Mission** 



### **Investment Portfolio**



Colombia

Seminars for established Investors

2 SIFAI (System to Facilitate and Attract Investment)

**3** Formulate regional level promotion

Colombia and Overseas

5

Preparation of custom-made information

Coordination and development of investor agendas

6 Contact with key public and private sector entities

Overseas

**International Seminars and Events** 



### **Tourism Portfolio**



mbia	1	Joint Work Plan – Exporter Plans
Colombia	2	Institutional Projects
and	3	Special Projects
Colombia and Overseas	4	Business Summits
Solo	5	Specific promotional activities
	6	Joint promotion plans with tour operators
S	7	Workshops, destination showcases and international trade shows
Overseas	8	Familiarization Trips / Media
Ó	9	Tourism Website
	10	Branding and marketing strategies to increase visibility (activations)



# Important multinationals have chosen Colombia as a strategic location for their expansion projects – 2013





Femsa, began construction of a new bottling plant in the country. Expected to be the third largest bottler in Latin America





With support from Proexport Colombia, the Canadian company opened its first innovation center of Colombia.





Japanese fiber optic cable manufacturer Furukawa will open a production plant in Palmira, Valle del Cauca in order to take advantage of Colombia's FTA's.





Mexichem, invested a total of USD 24 million to increase its production capacity in Colombia.





Hyatt is now one Key players in Colombia's tourism sector due to the construction of a new five star hotel in Bogotá. It will also have presence in Cali and Cartagena



### The facts behind the headlines



### Colombia: A rediscovered country



For decades the rugged Andean landscape harboured crime and violence, but today regional pride is emerging in a revived economy

FINANCIAL TIMES

Colombia: Second most atractive FDI, destination of the future.

SHANGHAI, Novembre 13, 2013.

Is Colombia The Indonesia Of Latin America?

by Heather West

For several years now global investors have looked to the Southeast Asian archipelago of Indonesia as one of the great growth opportunities in Asia-Pacific, with its natural resources, its fast-growing economy and 250 million people to pay for Western soft drinks,



**Forbes** 





### Colombia As A Potential New Free Trade Haven **Forbes**

BMO Harris Contributor, BMOHamisBaok

+ Comment Now + Follow Comments

By Alexa van Sickle

Colombia, with its 45 million consumers, has long seemed a prime market for U.S. exports in the region. It has the third-largest economy in Latin America, and in 2010, U.S. producers exported more than \$11 billion in goods to Colombia, making it the U.S.'s



### What World Experts Say





Irene Mia (EIU) - May 2013:

"Colombia has been highlighted in recent years as a safe country for foreign investment with great potential both because of the size of its population and the amount of resources it has"



Regional Director for Latin America & The Caribbean - The Economist Intelligence Unit (EIU)

Christine Lagarde (IMF) - December 2012:

"Colombia currently has a very small deficit and a quite balanced debt, so the macroeconomic situation is very promising, additionally it is in a situation in which the Fund can offer their help, which could not in the past "

Managing Director (MD) of the International Monetary Fund (IMF)





### **General facts**



In Colombia 55% of the population is less than 30 years old. There are seven metropolitan areas with over one million people.

In terms of population,
Colombia is twice as populous
as Australia and bigger than all
Central America.

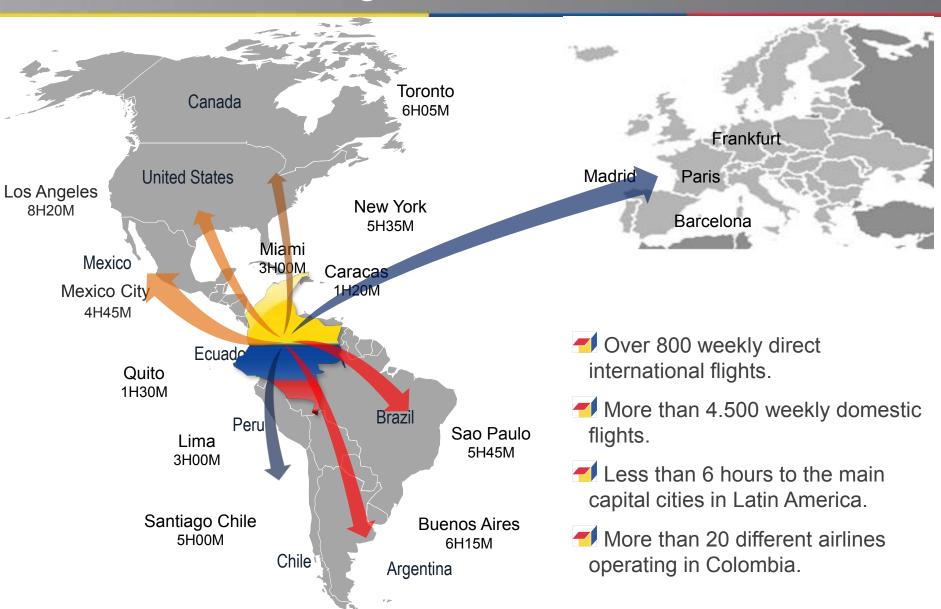
Colombia is the only country in South America with access to both, the Atlantic and the Pacific ocean.

Colombia is the world's second most biodiverse country and is among the 12 megadiverse countries of the planet.

Colombia has preferential access to more than 1.5 billion consumers, due to international trade agreements.

# A competitive location with easy access to markets around the globe





### Times of great economic achievements



• GDP growth: 4.0%

Higher than expected average growth rate for Latin America (3.2%)



Unemployment rate: 8.5%

9.2% unemployment rate by the end of December 2012



 1 million barrels per day of oil production

Fourth largest producer in South America



 Direct Foreign Investment: USD 15,650 MM

Record figure in the history of Colombia



- Exports of goods and services USD 60,125 MM
- 5.6% growth rate

Record figure in the history of Colombia



- Controlled inflation
- 1.94%\*

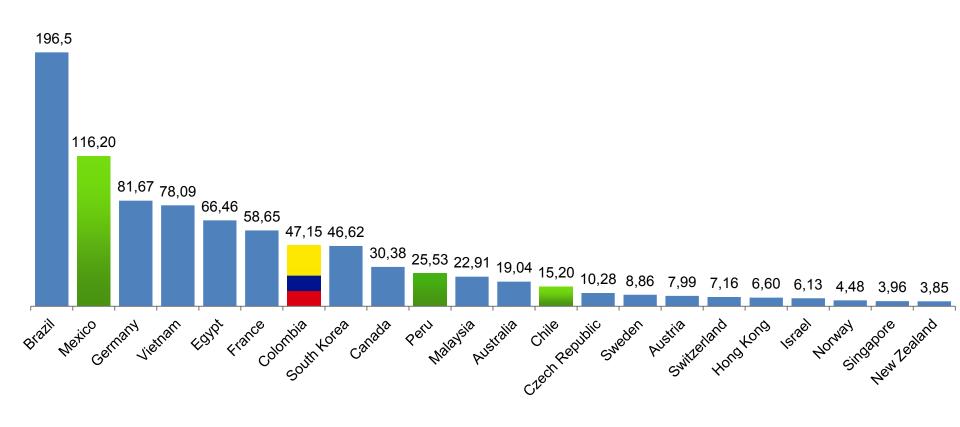
\*Below the target inflation



# The second largest spanish speaking country in the world and the 23<sup>rd</sup> most populated



### Population 2013\* Million

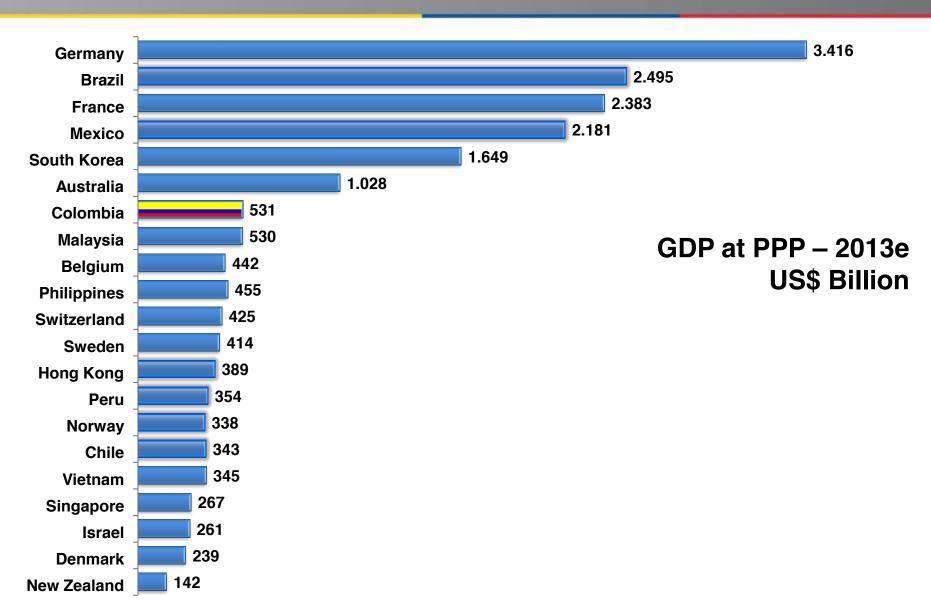


Source: DANE. EIU - Economist Intelligence Unit. 2013.

<sup>\*</sup> Forecast.

# Colombia is the 28th largest economy in the world and one of the largest non-OECD economies



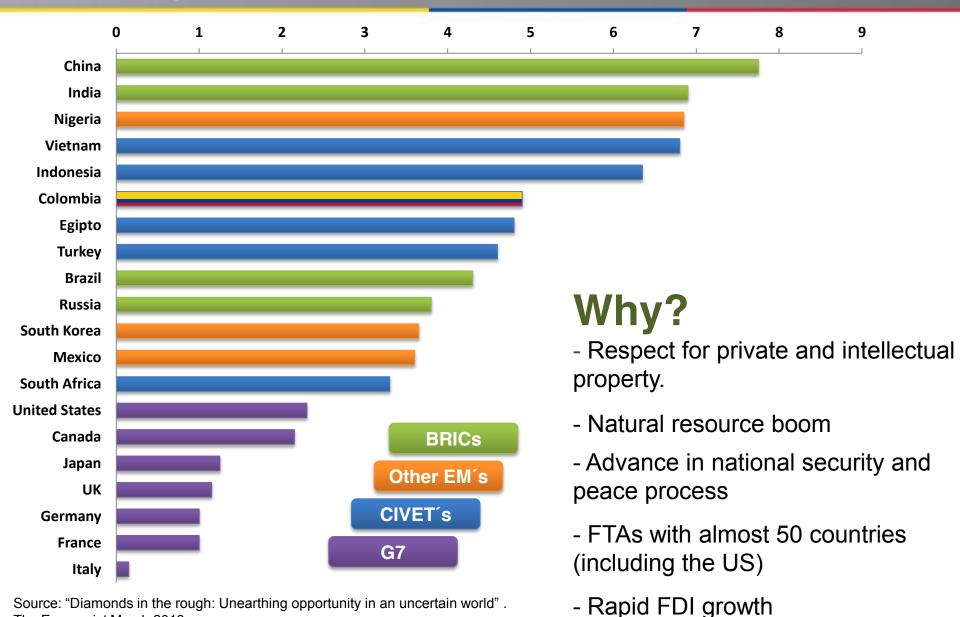


PPP - Purchasing Power Parity. e: estimated. Source: EIU - Economist Intelligence Unit. 2013.

# Colombia will contribute significantly to world economic growth

The Economist March 2013.

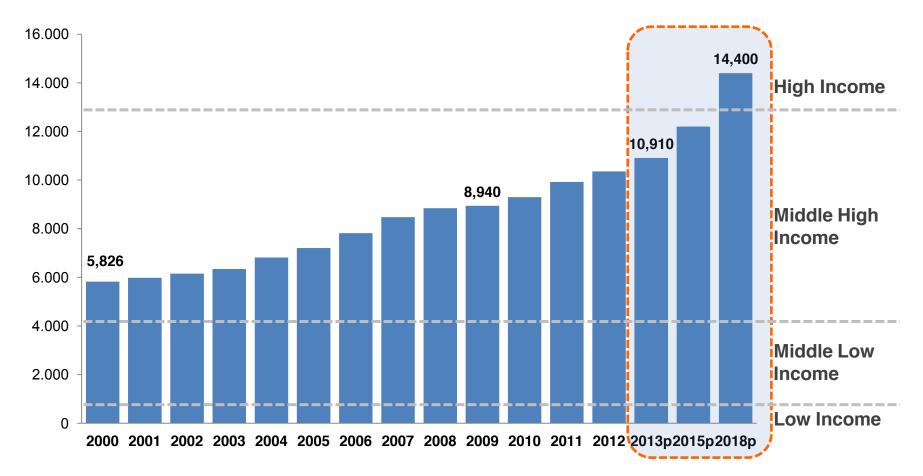




# Colombia's per capita income has nearly doubled since 2000



# Per capita National Income (PPP) 2000 – 2018p, USD



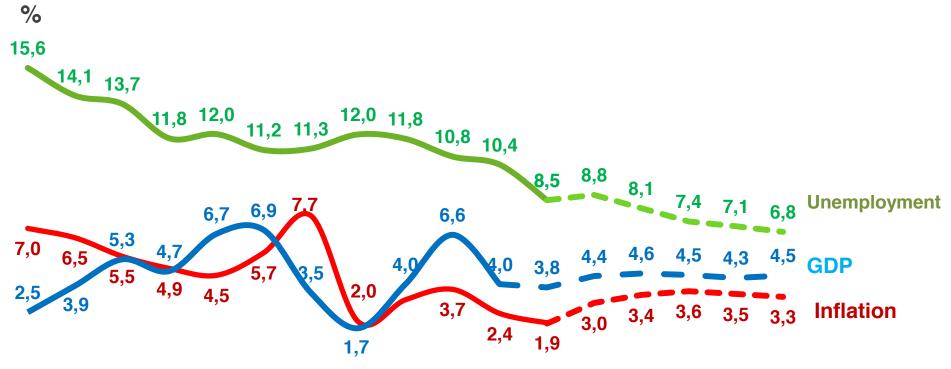
Source: EIU – Economist Intelligence Unit. PPP = purchasing power parity.

Economies are divided according to 2012 income per capita, calculated using the World Bank Atlas method. The groups are: low income, US\$1,035 or less; lower middle income, US\$1,036 - US\$4,085; upper middle income, US\$4,086 - US\$12,615; and high income, US\$12,616 or more.

# Macroeconomic stability and strong economic performance in the long run







2002 2003 2004 2005 2006 2007 2008 2009 2010 2011 2012 2013 2014p 2015p 2016p 2017p 2018p

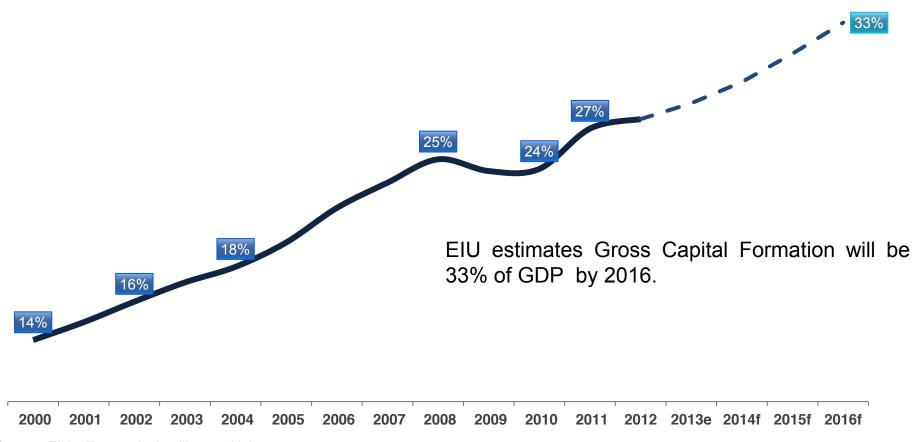
p: Projected. e: Estimated

Source: DANE- Colombia Central Bank -. Bancolombia Group 2014

# Economic growth has been fueled by high rates of investment







Source: EIU – Economist Intelligence Unit

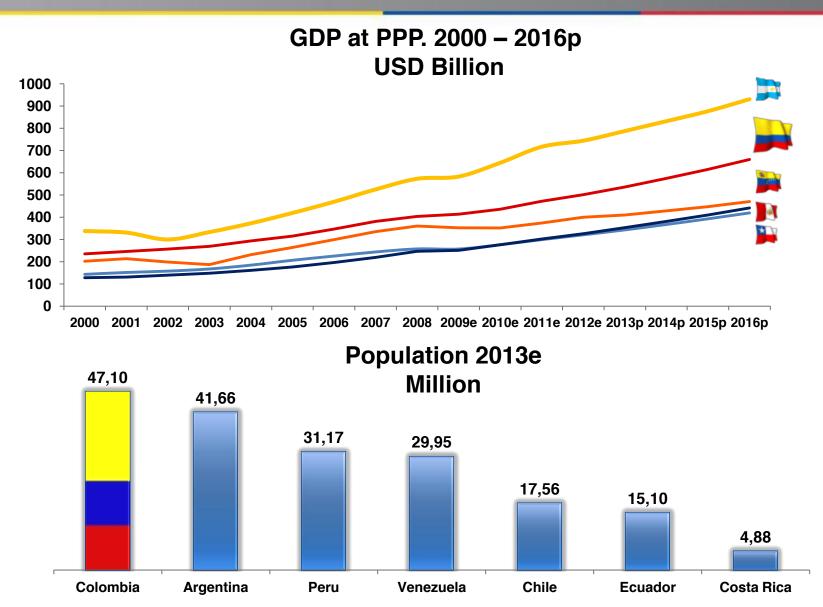
Figures at constant prices of 2005.

E- Estimates

F- Forecast

# An attractive consumer market having one of the largest populations in Latin America

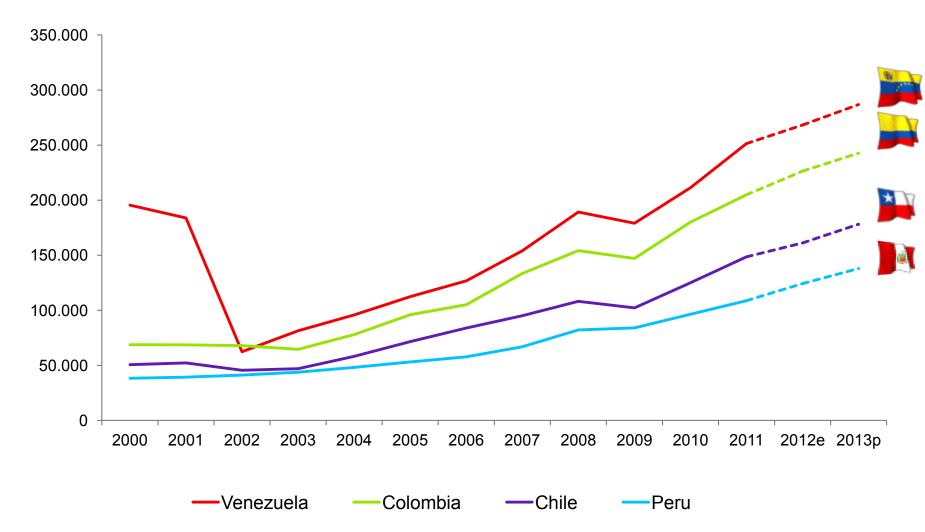




# Consumer expenditure in Colombia has almost doubled in the last 5 years



### Consumer expenditure at current prices. 2000 - 2013p USD million

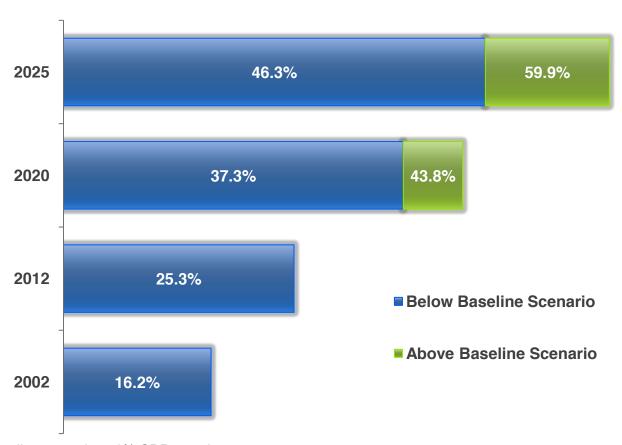


Source: Euromonitor. 2013.

### A rapidly growing middle class



# Middle class in Colombia as a percentage of total population



Million inhabitants

24.7

32.1

19.0

22.3

11.6

11.6

6.7

6.7

Baseline scenario: 4.6% GDP growth Below baseline scenario: 4.2% GDP growth Above baseline scenario: 5.3% GDP growth

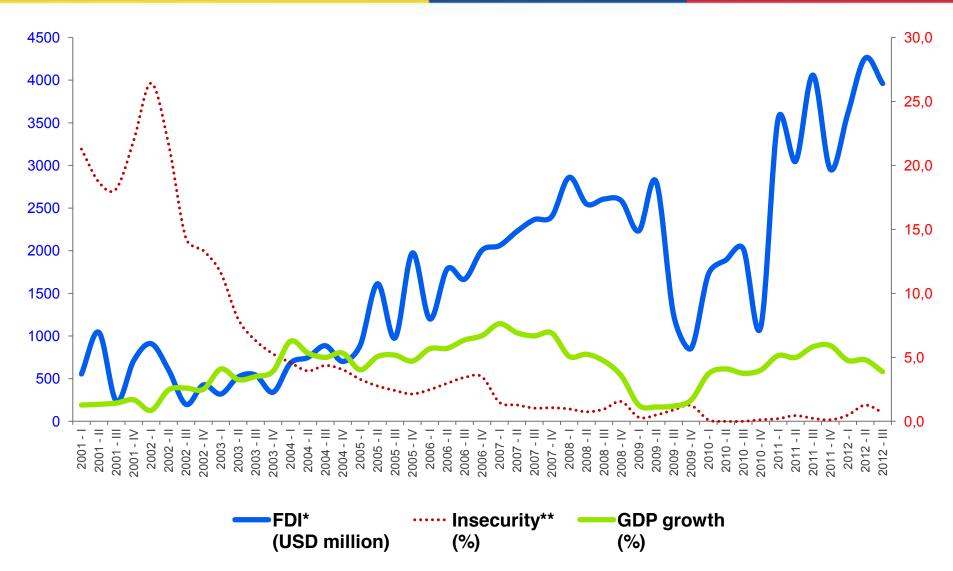
Middle class: Monthly household income between 3.2MW and 13MW

(MW) Minimum wage in Colombia 2013: US \$333.

Source: Fedesarrollo, 2013

# **Economic growth, Investor Confidence and Security**





<sup>\*</sup> Figures do not include FDI registered for SabMiller adquisition of Bavaria in 2005 (USD 4,800 MM).

<sup>\*\*</sup> Perception of insecurity as a key issue affecting industrial growth in the country. Monthly Industrial Survey -ANDI. Source: National Business Association of Colombia - ANDI. Balance of Payments – Banco de la República.

### An investment-grade country with positive outlook



S&P (April 2013) and Fitch (march 2013) improved Colombia's sovereign debt outlook.

"Effective implementation of recent fiscal reforms could improve its debt and interest burdens"— S&P

	Rating Agency	Term	Rating	Date	Outlook
	STANDARD	Long Term– Foreign Currency	BBB	24– Apr - 2013	Stable
	&POOR'S	Short Term– Foreign Currency	A – 2	24– Apr - 2013	
		Long Term– Local Currency	BBB +	5 – Mar - 2007	
		Short Term – Local Currency	A - 2	5 – Mar - 2007	
	<b>Fitch</b> Ratings	Long Term– Foreign Currency	BBB	22 – Jun - 2011	Stable
		Short Term– Foreign Currency Long Term –	F-	22 – Jun - 2011	
		Local Currency	BBB+	22 – Jun - 2011	
	Moody's	Long Term– Foreign Currency	Baa3	7– Feb- 2012	Positive

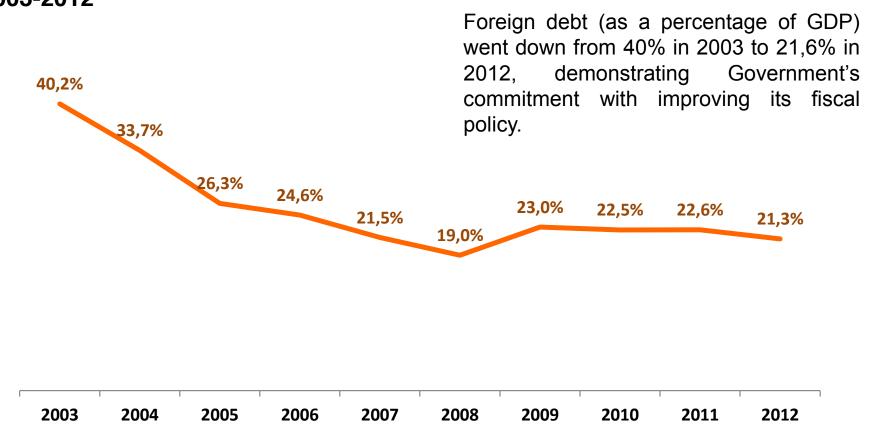
On December 2013 Fitch Ratings upgraded Colombia's ratings due to Colombia's improvement in its external accounts and positive government debt dynamics, which support the convergence of external and fiscal credit metrics with rating peers. In addition, the sovereign's credible and consistent policies provide it with the capacity to withstand external shocks; this was demonstrated during the recent increase in financial volatility witnessed by several emerging markets.

Source: S&P Ratings; Dinero Magazine.

# The government managed to reduce by half its Foreign debt in 2012



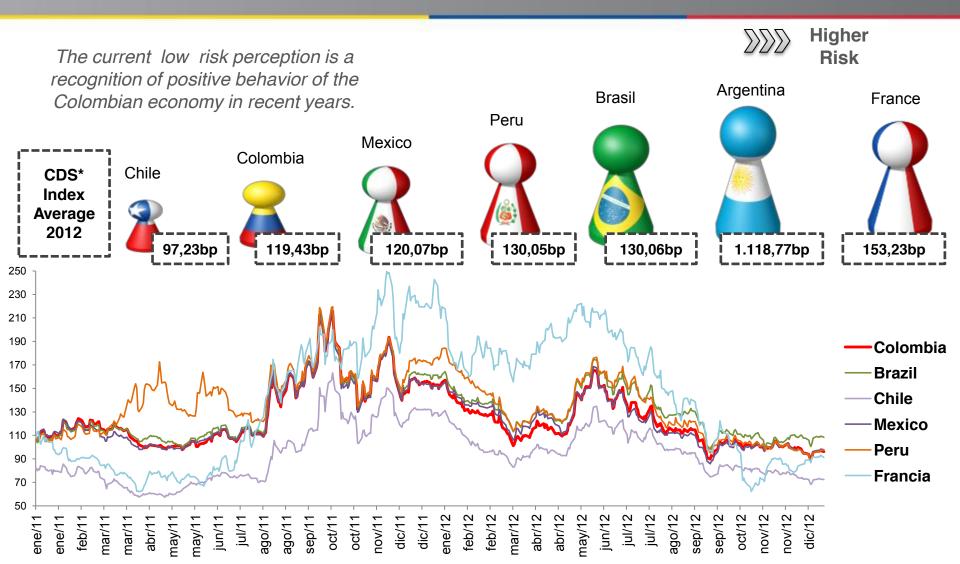
# Evolution of Foreign debt as a percentage of GDP 2003-2012



Source: Banco de La República. 2013.

# The risk perception of Colombia continues to improve and is one of the lowest in the region





<sup>\*</sup>Credit Default Swaps Index. Measures the difference between the interest rate paid over a Colombian bond in dollars abroad against the interest rate paid for a US bond. The smaller the difference the lowest the risk in the country.

Source: Bloomberg, 2013

### Colombia with the most reforms in Latin America towards the improvement of Business environment

116

126

135

181





### Ranking Country 2014 Chile 34 42 Perú Colombia 43 México 53 Panamá 55 Costa Rica 102

Brasil

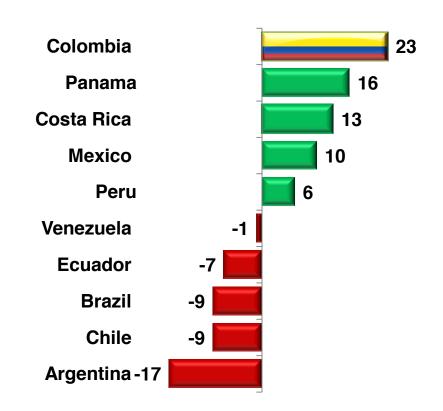
Argentina

Ecuador

Venezuela

### **Doing Business Ranking\*** 2008-2014

Change in the number of positions



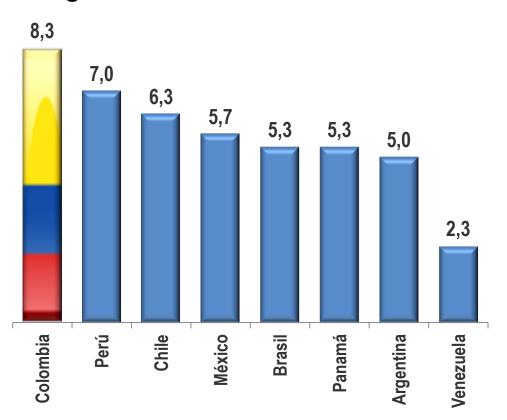
Source: Doing Business 2014. World Bank.

<sup>\*</sup>Positive numbers indicate improvements in business environment

# Colombia is the leader in terms of Investor Protection in the region, and sixth world wide



# **Investment Protection Index Doing Business - 2014**

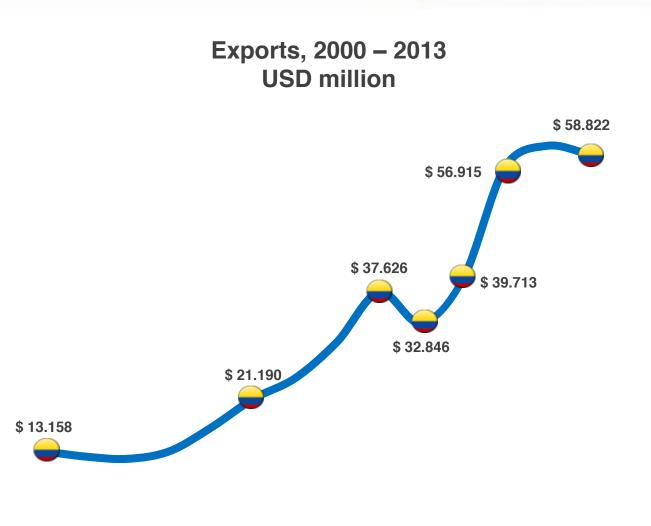


Ranking	Country	
6	Colombia	
16	Perú	
34	Chile	
68	México	
80	Brasil	
80	Panamá	
98	Argentina	
182	Venezuela	

Source: Doing Business. World Bank. 2014.

# Colombia shows a remarkable growth of its exports





### Top export destinations 2013



### **United States**

- USD 18,459 million
- 31.4%



### China

- USD 5,102 million
- 8.7%



### Panama

- USD 3,329 million
- 5.7%



### India

- USD 2,993 million
- 5.1%



### Spain

- USD 2,879 million
- 4.9%

2000 2001 2002 2003 2004 2005 2006 2007 2008 2009 2010 2011 2012 2013

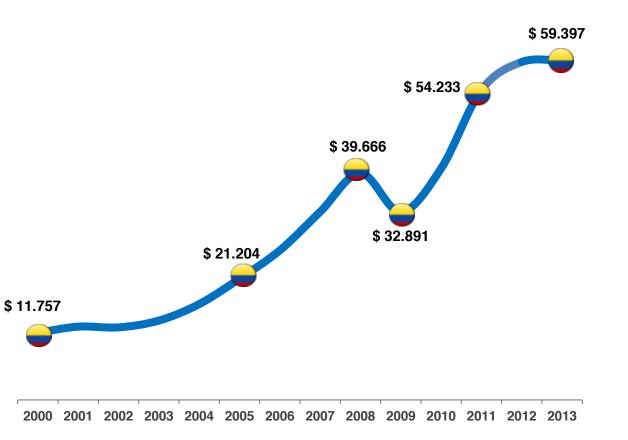
Sorurce: DANE

Variation 2013/2012: -2,2%

### Imports also have increased rapidly







### **Top imports by origin 2013**



### **United States**

- USD 16,337 million
- 27.5%



#### China

- USD 10,363 million
- 17.4%



### Mexico

- USD 5,496 million
- 9.3%



#### **Brazil**

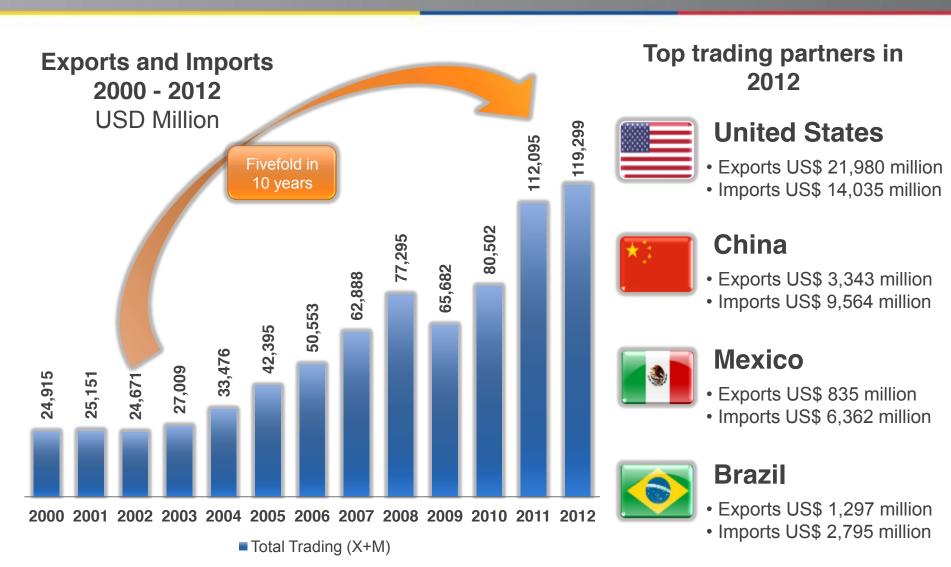
- USD 2,590 million
- 4.4%

Source: DANE

Variation 2013/2012: 0,5%

# Colombia's overall trade increased fivefold in the past 10 years





Source: DANE.

### Free Trade Agreements





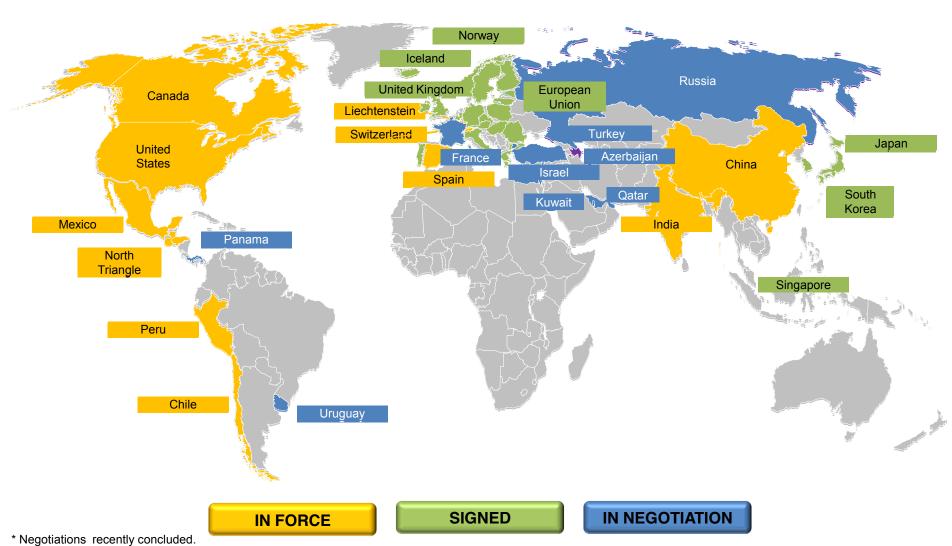
Source: Colombian Ministry of Commerce, Industry and Tourism. 2013.

<sup>\*</sup>These are Partial Scope Agreements (PSA)

<sup>- - -</sup> The dotted line refers to member countries of The Pacific Alliance other than Colombia. - Chile, Perú and México.

### **International Investment Agreements - IIA**

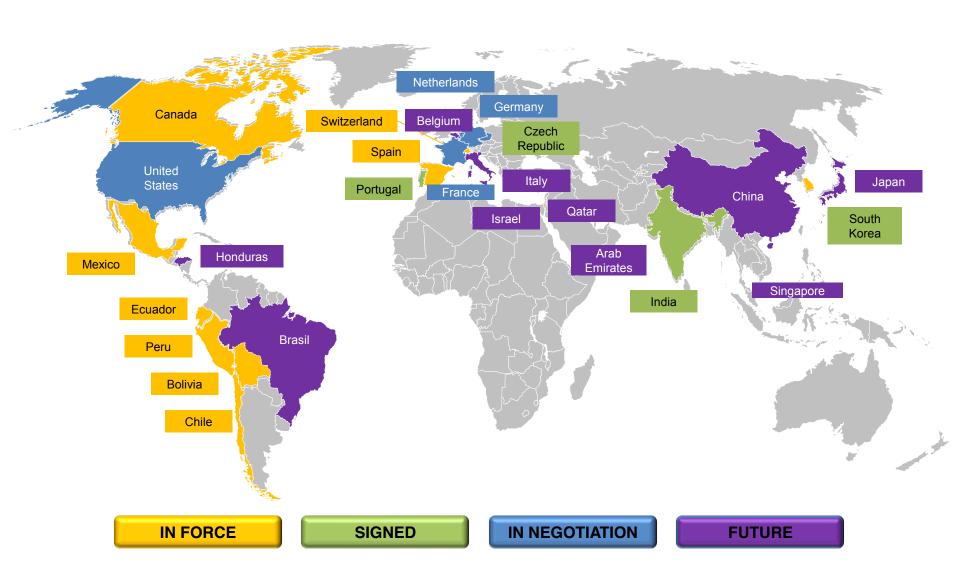




Note: The International investment agreements (IIA) include Agreement Investment Treaties – BIT (agreement) and Free Trade Agreements – FTA- with investment section (chapter).

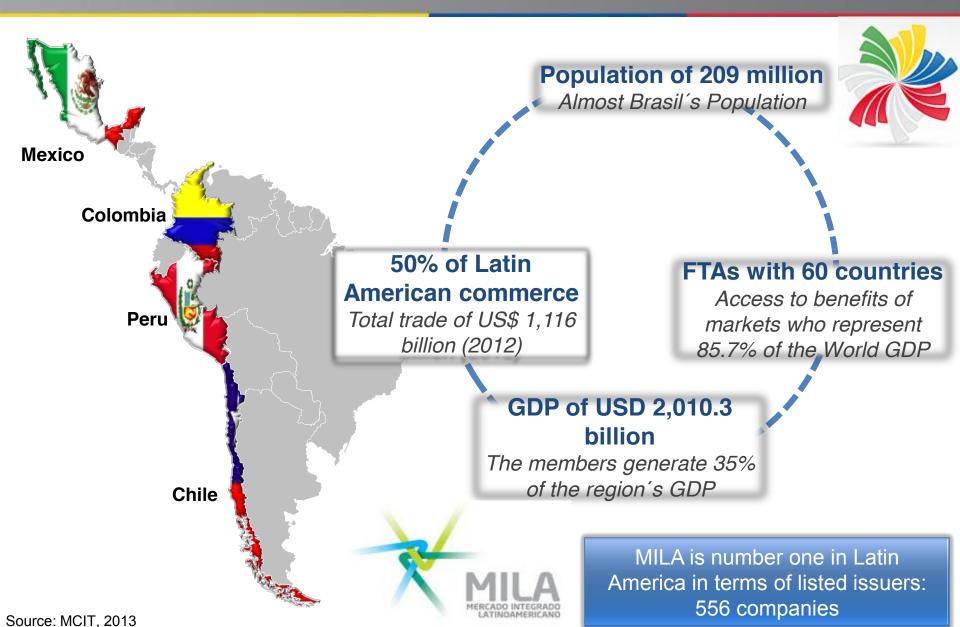
### **Double Taxation Agreements - DTA**





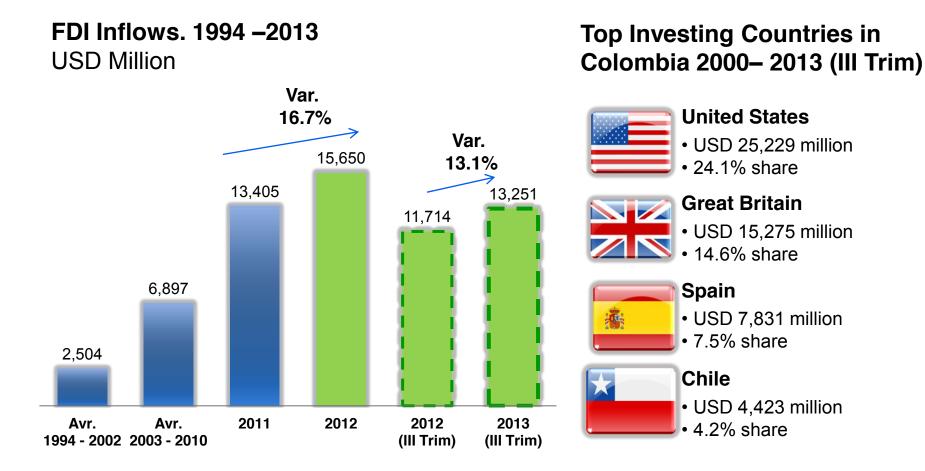
### Colombia: A gateway to the Pacific Alliance





# In 2012 Colombia reached a new record in FDI: Nearly 6 times of what it received 10 years ago





Source: Balance of Payments - Banco de la República.

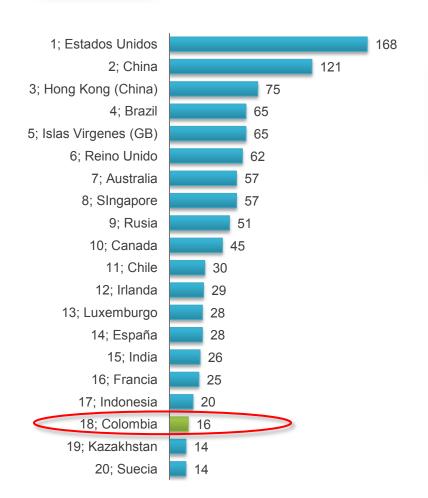
Share of all countries with positive cumulative investment, The information includes reinvested profits or investments in the oil sector Note: the list of the top countries investing in Colombia does not include Panama.

# Colombia was among the top 20 destinations of FDI in the world in 2012





According to The *World Investment Report* -UNCTAD Colombia is one of the top twenty host economies for FDI in the world with USD 16 billion in 2012.





Colombia is the **third** destination for FDI in Latin America with **USD 15,612 Million** 



During 2012 Colombia attracted **93** Greenfield projects making it the **third** country in the region in terms of the number of projects

# Colombia was officially invited on May 2013 to initiate the process to become full member of the OECD





**OECD** Investment Policy Review (February, 2012) recognizes **Colombia's** progress in pursuing policy reforms to promote investment liberalization and improving the business climate

### As an adherent to the Declaration, Colombia:

Commits to treating foreign investors in the same way as domestic investors and to promoting responsible business conduct, in line with the Guidelines for Multinational Enterprises



In turn, the country benefits from similar and fairly treatment from other adherents.

Colombia's adherence provides further international support for the principles of sound investment policy and corporate responsibility laid down in the Declaration.

"The review examines Colombia's achievements in developing an open and transparent investment regime and its efforts to reduce restrictions on international investment" OECD

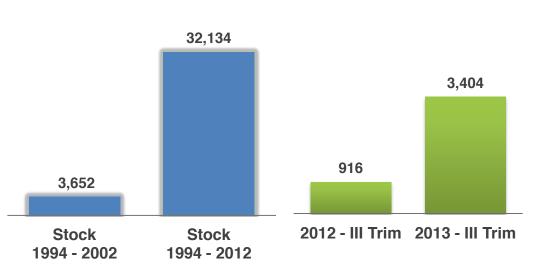


Source: OECD, 2012.

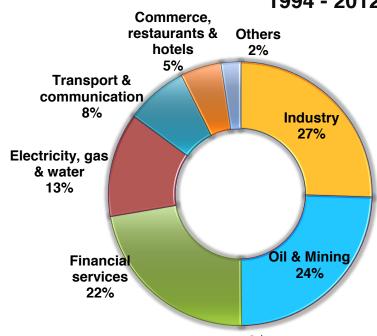
## The stock of Colombia's outward FDI has grown nine-fold since 1994



## Stock of outward FDI. 1994 - 2013 USD Millions



### FDI outflows by sectors, 1994 - 2012 Commerce,



Total FDI: US\$ 32,134



#### **United States**

- USD 6,084 million
- 20% Share



### **United Kingdom**

- USD 5,077 million
- 17% Share



#### Panama

- USD 3,288 million
- 11% Share



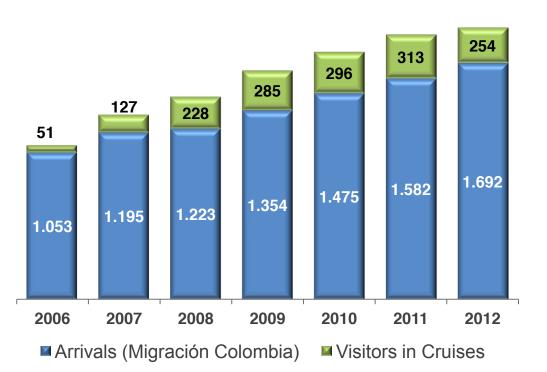
### **Mexico**

- USD 2,507 million
- 8% Share

## **Sectors of opportunity- Tourism**



## Foreign visitors in Colombia 2006 – 2012, Thousands



## Main nationalities of foreign visitors in Colombia, 2012



### **United States**

319,202 visitors 18.9% share



### **European Union**

284,699 visitors 16.8%



#### Venezuela

250,404 visitors 14.8% share



#### **Ecuador**

114,564 visitors 6.8% share

## Some examples of high profile Colombian "multilatinas"





One of the largest food companies in Colombia, **Nutresa** has presence in **12** countries in Latam, with manufacturing plants in **8** of them.

Recently, the company signed an agreement to acquire 100% of the shares in *Tresmontes Lucchetti S. A.* in Chile for USD 758 million.



**SURA Brand** is currently well known in the insurance, pension and investment fund business through its operations in Mexico, Peru, Uruguay and Chile.

In 2011, the group bought **ING** assets in Latin America for **USD \$ 3,614 million**.



It is the largest financial conglomerate in Colombia. The Group has subsidiaries in **El Salvador, Panama,** and **Puerto Rico.** 

In 2012, **Bancolombia** acquired 100% of the ordinary shares and 90.9% of the preferred shares of **HSBC Bank** in **Panama**.

## Some examples of high profile Colombian "multilatinas"





**Carvajal SA**, is a conglomerate with presence in **15 countries** and recognized for its role in the field of packaging, stationery, design and advertising.

In 2013, **Carvajal S.A** made an investment of \$ 23.7 million for the construction of a manufacturing and distribution center in **Peru.** 



**Tecnoquímicas** is specialized in heath products and services, personal care and household cleaning, processed foods, and agricultural and veterinary products in Colombia and Latin America.

The company has direct presence in Central America through its **3** production plants in **El Salvador**.



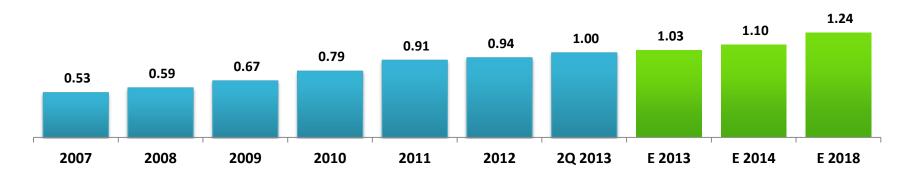
**Colombiana SA** is one of the country's leading companies in the production and marketing of sweets, chocolate and biscuits.

The company has strengthened its international strategy with the opening of 11 branches throughout the Americas and has a production plant in **Guatemala** to supply the American market.

## **Sectors of opportunity- Energy**



## Oil Production in Colombia and Forecast Million Barrels per Day



Colombia is ranked among the top 20 oil-producing countries in the world with over one million barrels per day. International Energy Agency, 2013.

Colombia is Latin America's second largest producer of biofuels

Total expected hydroelectric capacity is expected to reach 18,653 MW in 2018

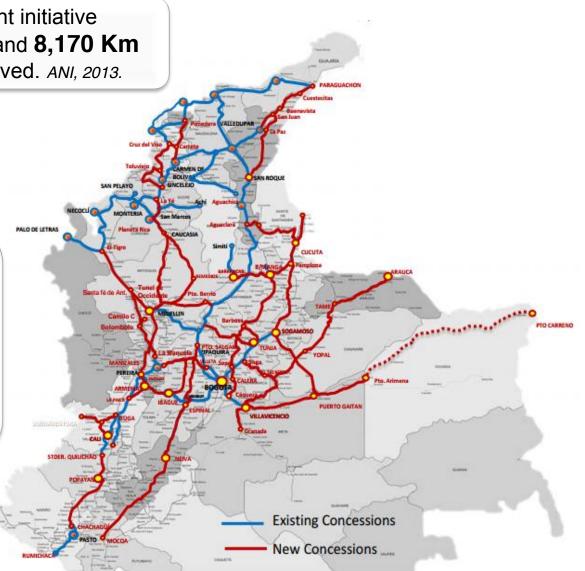
Colombia was ranked first in Latin America and sixth in the world according to the "Energy Architecture Performance Index 2013 Rankings" WEF, 2013.

## Sectors of Opportunity-Infrastructure & Logistics



Colombia's largest public investment initiative estimated at **USD\$ 24.4 billion** and **8,170 Km** of roads to be constructed or improved. *ANI*, 2013.

The Government aims increase port capacity by **70%** through the **expansion** the existing ports, the construction of public the service ports and dredging of the access channels.



Source: National Infrastructure Agency (ANI), 2013

# Sectors of opportunity- Manufacturing for the local and foreign markets

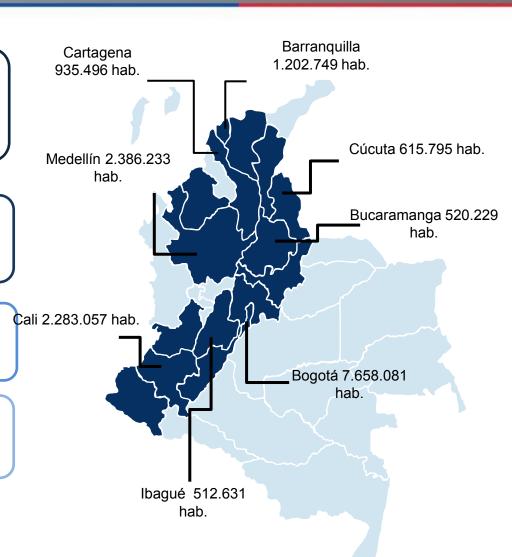


Construction materials, vehicles and autoparts, apparel, cosmetics and personal care, electric machinery among others.

More than **400,000 graduates** and specialists in engineering studies between **2001** and **2011** 

Colombia has an **Industrial network** of over **3,700 companies** 

8 metropolitan areas with over 500 thousand inhabitants.

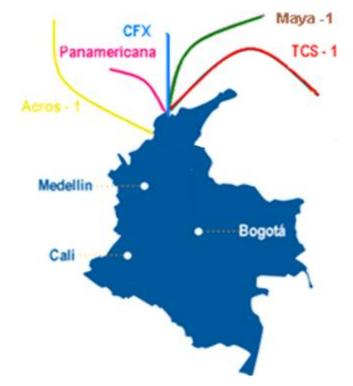


## **Sectors of opportunity - Services**





Colombia has become an **exports platform** to LATAM, USA and Europe offering voice and back office BPO, ITO, KPO services in Spanish, English and Portuguese.









**5 submarine cables** capable of generating a band width of more than **550 Gbps**.

### Labor incentives



## Discount in the income tax and supplementary contributions, and other contributions from payroll

(Do not include positions generated by mergers or replacements)

- New employees under twenty eight (28) years old. Length of benefit by employee: 2 years.
- 2. New employees certified in **displacement situation**, **reintegration or disability**. Length of benefit by employee: 3 years.
- 3. New women employees above 40 years old with more than 1 year unemployed. Length of benefit by employee: 2 years.
- New employees with incomes lower than 1.5 Minimum Wages (US\$ 476). Length of benefit by employee: 2 years

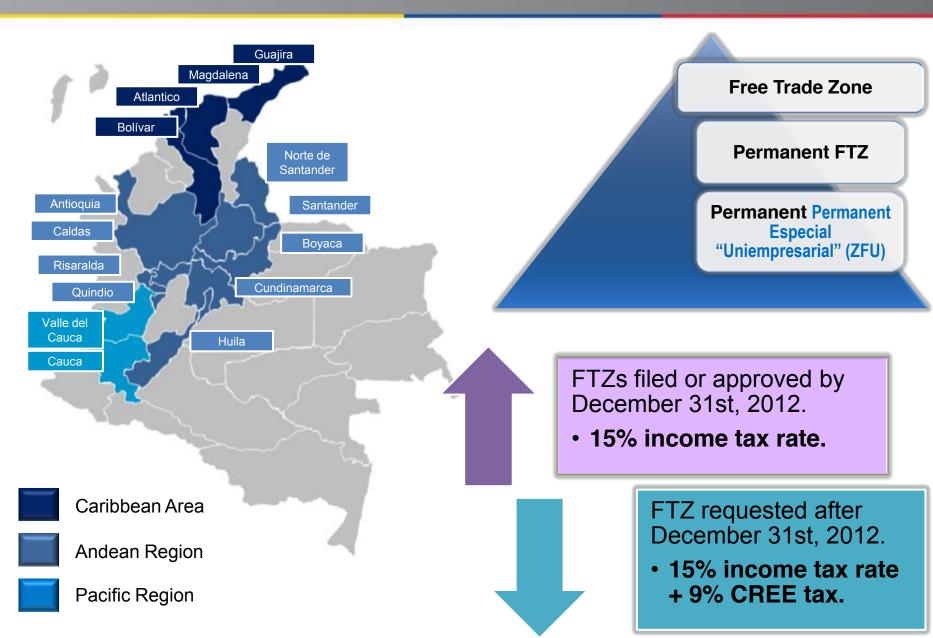
### **Innovation incentives**



- 175% Income Tax Deduction
  - Over investments in scientific and technological developments
- 2. Non taxable Income
  - Resources received by scientific, technological and innovation projects does not constitute income.
- 3. Benefits in equipment imports
  - Equipment and tools imported by R&D Centers recognized by Colciencias shall be exempt from sales tax (VAT).

### A competitive Free Trade Zone framework





## Free Trade Zones: Reduced income tax and sales allowed to the local market





# Incentives by sector: up to 20 years of income tax exemption



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Eco-tourism

Late yield crops

**Forestry** 

**Editorial** 

Software

Renewable energy

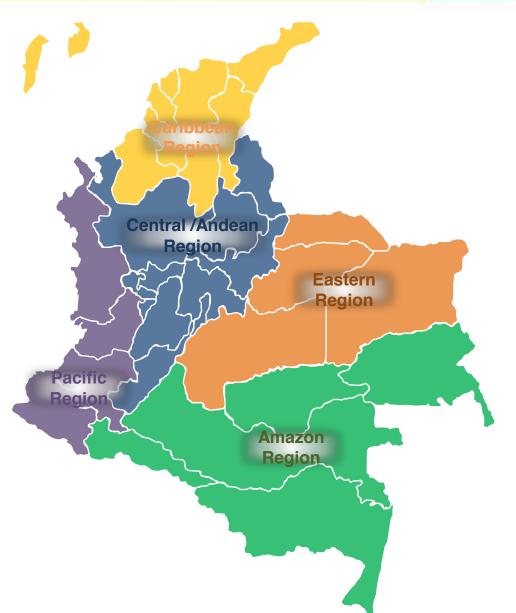
River transport

Research and Technological Development

- Exemption for 30 years for those who invest in the construction or renovation of hotels between January 1<sup>st</sup>, 2003 and December 31, 2017.
- Exemption for 20 years starting from 2003.
- Exemption for 10 years after the beginning of production in crops planted between 2003 and 2014.
- Permanent exemption for investment in new forest plantations, sawmilling and timber plantations.
- Publishing of books, magazines, booklets or collections of scientific or cultural characteristics are exempt until 2013.
- Exemption for 5 years for software developed in Colombia with high scientific and technological research content. The exemption begins on January 1<sup>st</sup>, 2013.
- Exemption for 15 years for sale (by the generators) of electricity based on wind resources, biomass or agricultural waste.
- Exemption for 15 years starting from 2003 to provide services in slabs and boats with net weight below 25 tons.
- 175% income tax deduction over investments in scientific and technological developments.

# A country of regions and differentiated opportunities for investors





Caribbean Region: Tourism, Logistics,
 Petrochemical, Construction Supplies
 Atlantic Export Platform

### Central/Andean Region:

Outsourcing Services, high value-added manufacturing, hub to cover domestic market, specialized agribusiness

### Pacific Region:

Manufacturing, Agribusiness, logistics, biotechnology, **Pacific export platform** 

• Eastern Region: Agriculture, forestry, biofuels, hydrocarbons

### •Amazon Region:

Conservation, ecotourism (Leticia)







### **Assembly:**

- ✓ Colombia ranks as fifth largest producer of the region with a high growing potential. This sector employs 2.6% of manufacturing labor force in Colombia.
- ✓ Presence of international assembly plants: Renault, General Motors, Mazda, Toyota Hino, Busscar, Superpolo and Daewoo Bus.



### **Auto parts**

- ✓ Will reach a car fleet of almost 4 million units.
- ✓ Creation and construction of a technological development center for industry strengthening.
- ✓ Domestic and foreign companies certified according to the highest international standards.

**Automotive** 

Cosmetics,
Toiletries and
Cleaning
Products

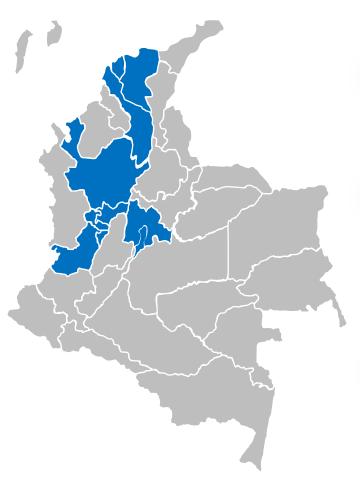
IT and BPO&O

Building & construction Materials

Agribusiness

Oil Products and Services







#### Production:

- √The industry has grown approximately 10% between 2000 and 2012.
- ✓ Skilled Labor: More than 130,000 graduates with industry-related degrees between 2001 and 2010.
- ✓ Existence of natural ingredient and cosmetic packaging companies.



### **Research and Development:**

- ✓ One of the most biodiverse countries in the world
- ✓ R&D Centers Network for industry support: National Biotechnology Program and two important R&D centers supported by the public sector.
- ✓ Network of Universities and R&D Centers: 11 academic centers working on sector development and research.
- ✓ Tax Benefit through Colciencias: 175% income tax discount on the value invested in R&D.



#### **Logistics Centers:**

- ✓ Trade Agreements: 13 trade agreement in force.
- ✓ Export Logistics: more than 3,700 scheduled shipping routes from 4 main ports that cover both the Atlantic and the Pacific oceans
- ✓ Main exporters of the Region
- ✓One of the fastest growing markets with the highest share in the region.

Automotive

Cosmetics, Toiletries and Cleaning Products

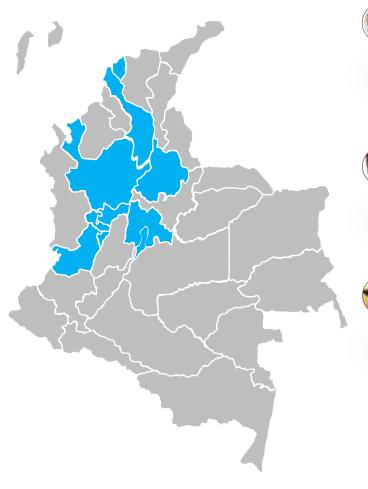
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### **BPO**

- ✓ Creation of Shared Services Centers for Latin America.
- ✓ Opportunities for Outsourcing Companies that provide
- ✓ Costumer Care, ESO, FAO, HRO, Telemedicine, and R&D services



#### **Software & IT Services**

- Development and integration of IT Services and Applications.
- ✓ M&A and Software Factories
- ✓ Creation of Data Centers



#### **Telecommunications**

✓ Provide Telecommunications Services for growing markets and strengthen Telecommunications Infrastructure.

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- •Dinamic sector in Colombia:
  - ✓ Colombian construction sector is third in the region.
  - ✓In the past 5 years the industry has grown over 6%.
  - ✓In 2012 the construction sector was the most growing industry.
- •Great opportunities in local market:

Positive trend with a compound growth of 16% in exports and an increase of 78% in direct investment.

#### •Human Resources:

Availability of 131.00 professionals and technicians in the sector with an offer of qualified human capital, 28 specialized programs in training for the people who work with construction materials.

•Government committed with the sector development:

housing and infrastructure are priorities which will generate a growing demand of construction materials of low, medium and high range.

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Cosmetics,
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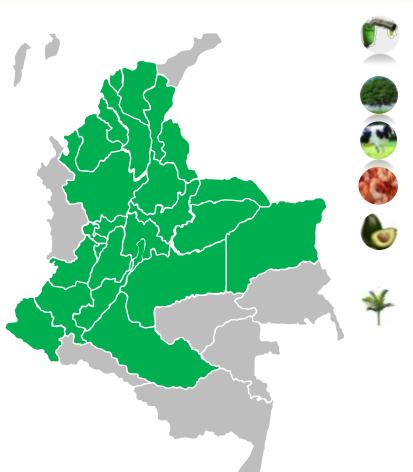
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✓ Wide range of agriculture and livestock options due to Colombia's geographic position and characteristics.

✓11 million potential hectares for agricultural expansion.

✓ Great variety of climates and water availability.

✓ Constant brightness throughout the year

✓ Tax exemption for long term crops. Between 2004 and 2014, new crops are exempt from tax in a 10 year period.

✓A government committed to the development of agriculture: The National Development Plan 2010-2014 identifies the agriculture sector as one of the five (5) engines for economic growth in Colombia.

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Toiletries and Cleaning Products

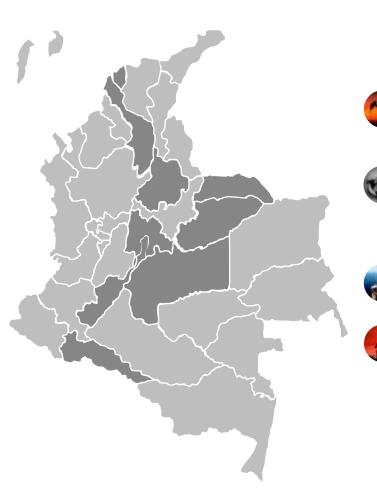
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As a result of an important dynamic in Oil production, there are plenty opportunities for growth and improvement in Products and Services for this sector.



✓ The Number of wells explored is expected to grow (570 by 2014) and an annual average extraction over one million barrels of oil per day, in 2013.



✓ Cartagena's Oil Refinery will begin operating its improvement plan in 2013 with a capacity of 165,000 BDP. Together with Barrancabermeja's Refinery modernization, demand for refinery related goods and services will increase.



✓ Several investment opportunities are found over the production of specialized, high-quality goods and over the development of high-technological oil services.



✓A regional goods and services export platform can be established to meet demands of the Venezuelan, Peruvian and Ecuadorean markets.

 $\checkmark$  In 2003, 4.8% of total wells were successfully explored. As of today, this figure is higher than 30%.

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### Research, Development and innovation

- Initiatives and incentives to promote R&D+I: COLCIENCIAS
- Public and private entities committed to innovation in the clothing sector: INEXMODA, CIDETEXCO



### **Production and logistic centers**

- Sector with over 100 years of tradition and experience:
   Colombia has approximately 450 textile manufacturers and 10,000 apparel companies.
- Growing domestic demand of textile and apparel products.
- •Government training programs for the sector:
  - SENA Currently has 12 specialized programs for the sector with national coverage.
- Export platform:
  - 13 Free Trade Agreement with preferential access to over 1.500 consumers
- Excellent geographical location to supply the Americas.
- Air and maritime infrastructure:

Over 3.700 maritime frequencies, approximately 1.000 air frequencies. Over 18 cargo airlines and more than 13 commercial airlines

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Gracias СпасибоありがとうMerci Danke 감사합 Thank you Teşekkürler Danke **Thank you obrigado Спасибо** 1**ke Obrigado** Merci 감사합니다Gracias Merci Thank かとうGracias Merci Danke Obrigado 감사합니다Dar Thank you 라사합니다Thank you Danke Teşekkürler Gracias CIMerci Cпасибо Merci Obrigado Merci Thank you Gracias のかとう Gracias Danke ありがとう Gracias のりかとつ**ローロしてる** Danke Merci Cnacибо Thank you Gracias Danke Merci Obrigado Teşekkürler 가 가 하나 다 Cпасибо Gracias Thank you Gracias Danke ありがとう Teşekkürler ホリガとう Teşekkürler ホリガとう Teşekkürler ホリガとう Teşekkürler ホリガとう Teşekkürler ホリガとう Merci Danke ありがとう Cпасибо Obrigado Thank you Merci Danke ありがとう Cпасибо Obrigado Thank you



